

## CGCC Financial Reports

Jan 31, 2023

## Balance Sheet

	This YTD	Last year	Variance
1 Current Assets	308,731	289,008	19,723
Fixed Assets	1,177,636	1,142,552	35,084
Current Liabilities	333,161	507,241	(174,080)
Deferred Contribution	48,813	53,932	(5,119)
Shares	9,500	9,500	-
Maint. Reserve	20,896	20,896	-
Retained Earnings	1,178,919	900,075	278,844
Current earnings	(104,392)	(60,084)	(44,308)
<b>Total Assets / Liabilities</b>	<b>1,486,367</b>	<b>1,431,560</b>	<b>54,807</b>

## Income Statement

	This YTD	Last year	2022 Budget
2 Restaurant rev	98,464	72,497	605,000
3 Memberships	8,735	35,131	299,500
4 Other rev	7,153	12,301	92,925
5 Curling rev	55,346	63,026	87,150
4 Green Fees	1,143	2,184	312,000
4 Golf Cart rev	867	2,705	166,000
<b>Total Revenue</b>	<b>171,708</b>	<b>187,844</b>	<b>1,562,575</b>
6a Admin Exp	2,002	2,233	12,045
6b Utilities	21,109	18,715	72,616
7a Clubhouse	29,412	19,719	59,314
7b Restaurant Exp	103,452	73,481	641,309
8 Pro Contract	15,000	15,000	88,900
8a Greens & Fairway	47,985	66,357	426,500
9 Member Expenses	6,672	3,116	23,200
9a Property Expenses	28,334	23,285	139,500
10 Wage Expenses	22,663	26,024	116,350
<b>Total Expenses</b>	<b>276,629</b>	<b>247,930</b>	<b>1,579,734</b>
<b>Net Income</b>	<b>(104,921)</b>	<b>(60,086)</b>	<b>(17,159)</b>

## Projects

	Income	Expenses	Surplus/Deficit
Curling	13,566	16,091	(2,525)
Golf	7,734	35,604	(27,870)
Restaurant	26,388	49,657	(23,269)
<b>Totals</b>	<b>47,688</b>	<b>101,352</b>	<b>(53,664)</b>

## Year To Date:

Curling	56,533	66,767	(10,234)
Golf	16,649	70,984	(54,335)
Restaurant	98,526	138,562	(40,036)
<b>Totals:</b>	<b>171,708</b>	<b>276,313</b>	<b>(104,605)</b>

**Notes:**

- 1 Food and Liquor costs are up
- 2 Snow removal and sanding costs
- 3 Membership costs. Golf Genius and Swan lake Granite
- 4 Utilities costs are higher
- 5 Professional development-Rob conference
- 6 Materials for new loading dock \$16,000

# Carman Golf Club o/a Carman Golf & Curling Club

## Comparative Income Statement

	Actual 01/01/2023 to 01/31/2023	Actual 01/01/2022 to 01/31/2022	Difference
<b>REVENUE</b>			
<b>Restaurant</b>			
CECRA	0.00	0.00	0.00
Beer Cart - Food	0.00	0.00	0.00
Beverage Cart - Bev...	0.00	0.00	0.00
Kitchen - Food	18,265.31	12,032.43	6,232.88
Kitchen - Beverage	1,983.46	1,496.35	487.11
Kitchen - Liquor	6,044.19	3,861.93	2,182.26
Beer Cart - Liquor	0.00	0.00	0.00
Concession - Liquor	0.00	0.00	0.00
Rental - Meeting Ro...	0.00	0.00	0.00
<b>Total Restaurant &amp;...</b>	<u>26,292.96</u>	<u>17,390.71</u>	8,902.25
<b>Memberships</b>			
Tuesday Evening Le...	31.43	0.00	31.43
Adult	2,112.00	2,241.98	-129.98
Couple	152.38	3,320.01	-3,167.63
Junior	411.12	9.52	401.60
Intermediate	0.00	50.00	-50.00
<b>Total Memberships</b>	<u>2,706.93</u>	<u>5,621.51</u>	-2,914.58
<b>Other Revenue</b>			
Adult Non-sharehold...	0.00	0.00	0.00
Intermediate - Non ...	0.00	0.00	0.00
Junior Non Member	0.00	0.00	0.00
Share Assessment	0.00	100.00	-100.00
Lockers	5.70	41.90	-36.20
Club Storage	20.01	144.76	-124.75
Trail Fees	352.37	39.04	313.33
Compound Storage	146.68	998.09	-851.41
Miscellaneous Reve...	644.40	1,013.66	-369.26
Hole Signage	3,740.96	0.00	3,740.96
Cash Over and Under	-27.72	17.75	-45.47
Tips (House Portion)	0.00	60.81	-60.81
Temp Wage Subsid...	0.00	0.00	0.00
Prov of MB Grants - ...	0.00	0.00	0.00
Prov of MB Grants - ...	0.00	0.00	0.00
<b>Total Other Revenue</b>	<u>4,882.40</u>	<u>2,416.01</u>	2,466.39
<b>Curling</b>			
Curling League Fees	10,776.28	12,114.43	-1,338.15
Curling Junior	514.28	733.32	-219.04
Curling Non League	0.00	0.00	0.00
Curling Spiels & Eve...	0.00	0.00	0.00
Ice Rental	723.81	0.00	723.81
Wall & Ice Sign	0.00	0.00	0.00
MCA Cards Rev./Ex...	0.00	0.00	0.00
DONATIONS - CUR...	0.00	0.00	0.00
TICKETS - CLUB 1...	400.00	1,550.00	-1,150.00
Calcutta	0.00	0.00	0.00
TEXAS HOLDEM	1,146.00	0.00	1,146.00
<b>Total Curling Reve...</b>	<u>13,560.37</u>	<u>14,397.75</u>	-837.38
<b>Green Fees &amp; Carts</b>			
Prorated Membershi...	0.00	0.00	0.00
Amort. of Deferred ...	0.00	0.00	0.00
Gain on Sale of Equ...	0.00	0.00	0.00
Green Fees	0.00	327.62	-327.62
Yearly Golf Cart Re...	247.60	228.56	19.04

# Carman Golf Club o/a Carman Golf & Curling Club

## Comparative Income Statement

	Actual 01/01/2023 to 01/31/2023	Actual 01/01/2022 to 01/31/2022	Difference
Total Green Fees &...	247.60	556.18	-308.58
<b>TOTAL REVENUE</b>	<b>47,690.26</b>	<b>40,382.16</b>	<b>7,308.10</b>
<b>EXPENSE</b>			
<b>Office Expenses</b>			
Administration	0.00	151.96	-151.96
Payroll Fees	64.96	141.36	-76.40
Postage/Printing/Su...	260.11	330.77	-70.66
<b>Total Office</b>	<b>325.07</b>	<b>624.09</b>	<b>-299.02</b>
<b>Utilites</b>			
Hydro	3,710.31	3,854.99	-144.68
Centra Gas	2,762.43	2,487.64	274.79
Water	167.73	85.39	82.34
Telephone	330.15	317.06	13.09
Internet Expenses	128.30	128.29	0.01
Bell MTS TV	292.84	102.72	190.12
<b>Total Utilities</b>	<b>7,391.76</b>	<b>6,976.09</b>	<b>415.67</b>
<b>Clubhouse Expens...</b>			
Alarm Monitoring Ex...	256.80	256.80	0.00
CLUB 100, 60/40, B...	0.00	0.00	0.00
Card Draw	443.00	0.00	443.00
Repairs & Maintena...	17,779.00	2,441.52	15,337.48
Repairs & Maintena...	0.00	0.00	0.00
Repair & Maintenan...	0.00	454.82	-454.82
<b>Total Clubhouse M...</b>	<b>18,478.80</b>	<b>3,153.14</b>	<b>15,325.66</b>
<b>Restaurant Expens...</b>			
Food	8,174.85	6,749.02	1,425.83
Beverages	717.51	329.66	387.85
Alcoholic Beverages	1,606.85	969.00	637.85
Kitchen - Chemicals...	417.06	58.79	358.27
Kitchen - Linens /Ap...	0.00	0.00	0.00
Kitchen - Equipment...	0.00	7.73	-7.73
Kitchen Non-Food	352.71	346.05	6.66
Kitchen - Repairs & ...	1,408.70	215.00	1,193.70
Kitchen - Office Sup...	0.00	0.00	0.00
Kitchen - Delivery F...	156.76	77.46	79.30
Kitchen - Lease	276.34	269.42	6.92
Staff Benefits	590.11	0.00	590.11
Wages - Management	5,396.30	4,917.30	479.00
Wages - Front of Ho...	5,517.87	3,493.36	2,024.51
Wages - Back of Ho...	1,963.17	1,724.95	238.22
Pension Expense - ...	187.70	187.70	0.00
EI Expense - Kitchen	248.54	209.45	39.09
CPP Expense - Kitc...	538.05	446.38	91.67
Commissions - Man...	0.00	897.50	-897.50
<b>Total Restaurant &amp;...</b>	<b>27,552.52</b>	<b>20,898.77</b>	<b>6,653.75</b>
<b>Professional Contr...</b>			
Golf Pro Contract	4,750.00	4,750.00	0.00
RRSP - management	250.00	250.00	0.00
Golf Pro - Revenue ...	0.00	0.00	0.00
<b>Total Professional ...</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>0.00</b>
<b>Greens &amp; Fairways</b>			
Machinery Maint. & ...	81.80	2,157.00	-2,075.20

# Carman Golf Club o/a Carman Golf & Curling Club Comparative Income Statement

	Actual 01/01/2023 to 01/31/2023	Actual 01/01/2022 to 01/31/2022	Difference
Gas & Oils	0.00	1,838.96	-1,838.96
Seed/Fertilizer/Che...	0.00	100.00	-100.00
Equipment Loan Pa...	0.00	5,000.00	-5,000.00
Pension	408.46	556.15	-147.69
Tax Free - Access CU	152.80	148.00	4.80
Wages - Greens & F...	15,296.02	13,429.09	1,866.93
EI Expense - Green...	335.61	318.31	17.30
CPP - Greens & Fai...	615.78	578.69	37.09
<b>Total Greens &amp; Fai...</b>	<u>16,890.47</u>	<u>24,126.20</u>	-7,235.73
<b>Membership Expe...</b>			
Annual Meeting	0.00	0.00	0.00
Board Meals	1,938.89	0.00	1,938.89
Membership Fees a...	2,593.81	50.00	2,543.81
MCA CARDS	1,940.00	0.00	1,940.00
Sponsorship/Memb...	100.00	0.00	100.00
<b>Total Membership ...</b>	<u>6,572.70</u>	<u>50.00</u>	6,522.70
<b>Property Expenses</b>			
Property Taxes	2,000.00	2,000.00	0.00
Driving Range	0.00	0.00	0.00
Golf Hole Signs - Gr...	0.00	0.00	0.00
Professional Develo...	922.55	0.00	922.55
Insurance	2,900.00	2,500.00	400.00
Bank Charges	615.93	584.61	31.32
Junior Golf/Junior C...	743.68	0.00	743.68
Advertising & Promo...	2,394.42	1,232.00	1,162.42
Mortgage Payment	2,050.00	2,050.00	0.00
<b>Total Property Exp...</b>	<u>11,626.58</u>	<u>8,366.61</u>	3,259.97
<b>Wage Expenses</b>			
Wages - Administrat...	1,452.26	2,919.10	-1,466.84
Wages - General M...	2,083.33	2,083.33	0.00
Wages - Ice Maker	3,750.01	3,750.01	0.00
Pension	163.20	58.08	105.12
UI Expense	28.14	52.18	-24.04
CPP Expense	58.36	103.78	-45.42
<b>Total Wage Expen...</b>	<u>7,535.30</u>	<u>8,966.48</u>	-1,431.18
<b>TOTAL EXPENSE</b>	<u>101,373.20</u>	<u>78,161.38</u>	23,211.82
<b>NET INCOME</b>	<u>-53,682.94</u>	<u>-37,779.22</u>	-15,903.72

# Carman Golf Club o/a Carman Golf & Curling Club

## Comparative Income Statement

	Actual 11/01/2022 to 01/31/2023	Actual 11/01/2021 to 01/31/2022	Difference
<b>REVENUE</b>			
<b>Restaurant</b>			
CECRA	0.00	0.00	0.00
Beer Cart - Food	0.00	0.00	0.00
Beverage Cart - Bev...	0.00	0.00	0.00
Kitchen - Food	61,680.97	46,162.15	15,518.82
Kitchen - Beverage	6,801.93	5,646.17	1,155.76
Kitchen - Liquor	29,981.32	20,688.96	9,292.36
Beer Cart - Liquor	0.00	0.00	0.00
Concession - Liquor	0.00	0.00	0.00
Rental - Meeting Ro...	0.00	0.00	0.00
<b>Total Restaurant &amp;...</b>	<u>98,464.22</u>	<u>72,497.28</u>	25,966.94
<b>Memberships</b>			
Tuesday Evening Le...	94.29	0.00	94.29
Wednesday Evenin...	342.86	0.00	342.86
Adult	7,120.66	15,678.27	-8,557.61
Couple	609.52	17,236.24	-16,626.72
Junior	567.31	647.61	-80.30
Intermediate	0.00	1,569.06	-1,569.06
<b>Total Memberships</b>	<u>8,734.64</u>	<u>35,131.18</u>	-26,396.54
<b>Other Revenue</b>			
Adult Non-sharehold...	0.00	0.00	0.00
Intermediate - Non ...	0.00	0.00	0.00
Junior Non Member	0.00	0.00	0.00
Share Assessment	0.00	575.00	-575.00
Share Initiation	0.00	375.00	-375.00
Lockers	331.36	563.76	-232.40
Club Storage	80.73	367.61	-286.88
Trail Fees	561.87	1,717.11	-1,155.24
Compound Storage	635.77	3,641.88	-3,006.11
Compound Winter S...	0.00	95.24	-95.24
Miscellaneous Reve...	1,862.55	1,968.93	-106.38
Hole Signage	3,740.96	2,857.21	883.75
Cash Over and Under	-59.41	20.27	-79.68
Tips (House Portion)	0.00	119.92	-119.92
Temp Wage Subsid...	0.00	0.00	0.00
Prov of MB Grants - ...	0.00	0.00	0.00
Prov of MB Grants - ...	0.00	0.00	0.00
<b>Total Other Revenue</b>	<u>7,153.83</u>	<u>12,301.93</u>	-5,148.10
<b>Curling</b>			
Curling League Fees	33,818.21	42,649.90	-8,831.69
Curling Junior	2,361.88	2,323.77	38.11
Curling Non League	0.00	0.00	0.00
Curling Spiels & Eve...	0.00	0.00	0.00
Ice Rental	1,747.61	761.90	985.71
Wall & Ice Sign	13,338.10	12,475.00	863.10
MCA Cards Rev./Ex...	0.00	0.00	0.00
DONATIONS - CUR...	1,351.39	0.00	1,351.39
TICKETS - CLUB 1...	325.00	1,800.00	-1,475.00
Calcutta	0.00	0.00	0.00
TEXAS HOLDEM	2,404.00	3,016.00	-612.00
<b>Total Curling Reve...</b>	<u>55,346.19</u>	<u>63,026.57</u>	-7,680.38
<b>Green Fees &amp; Carts</b>			
Prorated Membershi...	0.00	0.00	0.00
Amort. of Deferred ...	0.00	0.00	0.00
Gain on Sale of Equ...	0.00	0.00	0.00

# Carman Golf Club o/a Carman Golf & Curling Club

## Comparative Income Statement

	Actual 11/01/2022 to 01/31/2023	Actual 11/01/2021 to 01/31/2022	Difference
Green Fees	1,142.84	2,184.77	-1,041.93
Golf Cart Rentals	125.00	696.42	-571.42
Yearly Golf Cart Re...	742.80	2,009.50	-1,266.70
<b>Total Green Fees &amp;...</b>	<u>2,010.64</u>	<u>4,890.69</u>	-2,880.05
<b>TOTAL REVENUE</b>	<u>171,709...</u>	<u>187,847...</u>	-16,138.13
<b>EXPENSE</b>			
<b>Office Expenses</b>			
Administration	1,098.54	514.47	584.07
General Expense	0.00	30.00	-30.00
Payroll Fees	239.91	299.08	-59.17
Postage/Printing/Su...	664.04	1,389.54	-725.50
<b>Total Office</b>	<u>2,002.49</u>	<u>2,233.09</u>	-230.60
<b>Utilites</b>			
Hydro	10,833.45	10,424.44	409.01
Centra Gas	6,585.49	5,291.54	1,293.95
Water	1,433.62	1,350.74	82.88
Telephone	993.44	957.53	35.91
Internet Expenses	384.90	384.87	0.03
Bell MTS TV	878.12	306.02	572.10
<b>Total Utilities</b>	<u>21,109.02</u>	<u>18,715.14</u>	2,393.88
<b>Clubhouse Expens...</b>			
Alarm Monitoring Ex...	897.53	564.96	332.57
CLUB 100, 60/40, B...	0.00	0.00	0.00
Card Draw	1,697.00	698.00	999.00
Repairs & Maintena...	20,700.36	11,481.45	9,218.91
Repairs & Maintena...	0.00	0.00	0.00
Repair & Maintenan...	6,117.57	6,975.13	-857.56
<b>Total Clubhouse M...</b>	<u>29,412.46</u>	<u>19,719.54</u>	9,692.92
<b>Restaurant Expens...</b>			
Food	29,030.05	24,125.11	4,904.94
Beverages	1,741.53	1,889.90	-148.37
Alcoholic Beverages	13,110.59	6,112.96	6,997.63
Kitchen - Chemicals...	1,103.64	367.16	736.48
Kitchen - Linens /Ap...	0.00	0.00	0.00
Kitchen - Equipment...	0.00	7.73	-7.73
Kitchen Non-Food	1,669.45	1,044.62	624.83
Kitchen - Repairs & ...	1,503.69	1,252.62	251.07
Kitchen - Office Sup...	0.00	165.01	-165.01
Kitchen - Delivery F...	509.47	258.20	251.27
Kitchen - Lease	829.02	821.10	7.92
Staff Benefits	1,327.24	0.00	1,327.24
Wages - Management	23,226.22	15,476.89	7,749.33
Wages - Front of Ho...	20,119.10	11,941.98	8,177.12
Wages - Back of Ho...	5,861.61	5,179.31	682.30
Pension Expense - ...	281.55	561.56	-280.01
El Expense - Kitchen	663.84	472.69	191.15
CPP Expense - Kitc...	1,375.09	905.53	469.56
Staff Uniforms	0.00	1,047.76	-1,047.76
Commissions - Man...	1,100.55	1,851.07	-750.52
<b>Total Restaurant &amp;...</b>	<u>103,452...</u>	<u>73,481.20</u>	29,971.44
<b>Professional Contr...</b>			
Golf Pro Contract	14,250.00	14,250.00	0.00
RRSP - management	750.00	750.00	0.00

## Carman Golf Club o/a Carman Golf & Curling Club Comparative Income Statement

	Actual 11/01/2022 to 01/31/2023	Actual 11/01/2021 to 01/31/2022	Difference
Golf Pro - Revenue ...	0.00	0.00	0.00
<b>Total Professional ...</b>	<u>15,000.00</u>	<u>15,000.00</u>	0.00
<b>Greens &amp; Fairways</b>			
Machinery Maint. & ...	475.65	2,417.85	-1,942.20
Gas & Oils	-938.92	1,838.96	-2,777.88
Seed/Fertilizer/Che...	100.00	350.00	-250.00
Fairway Accessories	0.00	52.95	-52.95
Equipment Rental	1,150.25	0.00	1,150.25
Equipment Loan Pa...	0.00	15,000.00	-15,000.00
Pension	610.38	2,031.27	-1,420.89
Tax Free - Access CU	229.20	409.60	-180.40
Wages - Greens & F...	44,607.88	42,598.15	2,009.73
EI Expense - Green...	695.21	670.01	25.20
CPP - Greens & Fai...	1,055.35	988.51	66.84
<b>Total Greens &amp; Fai...</b>	<u>47,985.00</u>	<u>66,357.30</u>	-18,372.30
<b>Membership Expe...</b>			
Annual Meeting	0.00	0.00	0.00
Board Meals	1,938.89	1,206.27	732.62
Membership Fees a...	2,593.81	50.00	2,543.81
MCA CARDS	1,940.00	1,860.00	80.00
Sponsorship/Memb...	200.00	0.00	200.00
<b>Total Membership ...</b>	<u>6,672.70</u>	<u>3,116.27</u>	3,556.43
<b>Property Expenses</b>			
Property Taxes	5,827.14	5,613.16	213.98
Driving Range	0.00	0.00	0.00
Golf Hole Signs - Gr...	0.00	0.00	0.00
Professional Develo...	2,235.83	60.00	2,175.83
Insurance	8,700.00	7,500.00	1,200.00
Bank Charges	1,989.42	2,390.30	-400.88
Junior Golf/Junior C...	743.68	0.00	743.68
Golf Cart - Repair & ...	0.00	131.56	-131.56
Advertising & Promo...	2,688.42	1,440.00	1,248.42
Mortgage Payment	6,150.00	6,150.00	0.00
<b>Total Property Exp...</b>	<u>28,334.49</u>	<u>23,285.02</u>	5,049.47
<b>Wage Expenses</b>			
Wages - Casual Lab...	350.00	50.00	300.00
Wages - Administrat...	4,213.97	7,752.81	-3,538.84
Wages - General M...	6,249.99	6,249.99	0.00
Wages - Ice Maker	10,875.01	11,250.02	-375.01
Pension	244.80	244.72	0.08
WCB Expense	446.23	0.00	446.23
UI Expense	91.66	155.43	-63.77
CPP Expense	192.05	321.55	-129.50
<b>Total Wage Expen...</b>	<u>22,663.71</u>	<u>26,024.52</u>	-3,360.81
<b>TOTAL EXPENSE</b>	<u>276,632...</u>	<u>247,932...</u>	28,700.43
<b>NET INCOME</b>	<u>-104,92...</u>	<u>-60,084....</u>	-44,838.56



# Carman Golf Club o/a Carman Golf & Curling Club

## Comparative Income Statement

	Actual 01/01/2023 to 01/31/2023	Budget 11/01/2022 to 10/31/2023	Difference
<b>REVENUE</b>			
<b>Restaurant</b>			
CECRA	0.00	0.00	0.00
Beer Cart - Food	0.00	0.00	0.00
Beverage Cart - Bev...	0.00	0.00	0.00
Kitchen - Food	18,265.31	468,000...	-449,734.69
Kitchen - Beverage	1,983.46	45,000.00	-43,016.54
Kitchen - Liquor	6,044.19	260,000...	-253,955.81
Beer Cart - Liquor	0.00	64,000.00	-64,000.00
Concession - Liquor	0.00	0.00	0.00
Rental - Meeting Ro...	0.00	0.00	0.00
<b>Total Restaurant &amp;...</b>	<u>26,292.96</u>	<u>837,000...</u>	-810,707.04
<b>Memberships</b>			
Tuesday Evening Le...	31.43	16,000.00	-15,968.57
Wednesday Evenin...	0.00	13,000.00	-13,000.00
Adult	2,112.00	143,000...	-140,888.00
Couple	152.38	103,000...	-102,847.62
Junior	411.12	9,000.00	-8,588.88
Intermediate	0.00	15,600.00	-15,600.00
<b>Total Memberships</b>	<u>2,706.93</u>	<u>299,600...</u>	-296,893.07
<b>Other Revenue</b>			
Adult Non-sharehold...	0.00	0.00	0.00
Intermediate - Non ...	0.00	0.00	0.00
Junior Non Member	0.00	0.00	0.00
Share Assessment	0.00	725.00	-725.00
Share Initiation	0.00	3,600.00	-3,600.00
Lockers	5.70	900.00	-894.30
Club Storage	20.01	2,400.00	-2,379.99
Trail Fees	352.37	13,500.00	-13,147.63
Compound Storage	146.68	20,000.00	-19,853.32
Compound Winter S...	0.00	100.00	-100.00
Miscellaneous Reve...	644.40	7,700.00	-7,055.60
Wed Night Sponsor...	0.00	2,500.00	-2,500.00
Hole Signage	3,740.96	23,000.00	-19,259.04
Cash Over and Under	-27.72	0.00	-27.72
Tips (House Portion)	0.00	0.00	0.00
Temp Wage Subsid...	0.00	0.00	0.00
Canada Summer Jo...	0.00	7,500.00	-7,500.00
Prov of MB Grants - ...	0.00	11,000.00	-11,000.00
Prov of MB Grants - ...	0.00	0.00	0.00
<b>Total Other Revenue</b>	<u>4,882.40</u>	<u>92,925.00</u>	-88,042.60
<b>Curling</b>			
Curling League Fees	10,776.28	50,000.00	-39,223.72
Curling Junior	514.28	2,500.00	-1,985.72
Curling Non League	0.00	0.00	0.00
Curling Spiels & Eve...	0.00	1,000.00	-1,000.00
Ice Rental	723.81	1,150.00	-426.19
Wall & Ice Sign	0.00	12,500.00	-12,500.00
MCA Cards Rev./Ex...	0.00	0.00	0.00
DONATIONS - CUR...	0.00	2,000.00	-2,000.00
TICKETS - CLUB 1...	400.00	8,000.00	-7,600.00
Calcutta	0.00	0.00	0.00
TEXAS HOLDEM	1,146.00	10,000.00	-8,854.00
<b>Total Curling Reve...</b>	<u>13,560.37</u>	<u>87,150.00</u>	-73,589.63
<b>Green Fees &amp; Carts</b>			
Prorated Membershi...	0.00	0.00	0.00

## Carman Golf Club o/a Carman Golf & Curling Club Comparative Income Statement

	Actual 01/01/2023 to 01/31/2023	Budget 11/01/2022 to 10/31/2023	Difference
Amort. of Deferred ...	0.00	0.00	0.00
Gain on Sale of Equ...	0.00	0.00	0.00
Green Fees	0.00	312,000...	-312,000.00
Golf Cart Rentals	0.00	166,000...	-166,000.00
Yearly Golf Cart Re...	247.60	20,500.00	-20,252.40
<b>Total Green Fees &amp;...</b>	<u>247.60</u>	<u>498,500...</u>	-498,252.40
<b>TOTAL REVENUE</b>	<u>47,690.26</u>	<u>1,815,1...</u>	-1,767,484.74
<b>EXPENSE</b>			
<b>Office Expenses</b>			
Administration	0.00	3,000.00	-3,000.00
Payroll Fees	64.96	1,545.00	-1,480.04
Postage/Printing/Su...	260.11	7,500.00	-7,239.89
<b>Total Office</b>	<u>325.07</u>	<u>12,045.00</u>	-11,719.93
<b>Utilites</b>			
Hydro	3,710.31	41,300.00	-37,589.69
Centra Gas	2,762.43	16,000.00	-13,237.57
Water	167.73	6,420.00	-6,252.27
Telephone	330.15	4,260.00	-3,929.85
Internet Expenses	128.30	1,675.00	-1,546.70
Bell MTS TV	292.84	2,961.00	-2,668.16
<b>Total Utilities</b>	<u>7,391.76</u>	<u>72,616.00</u>	-65,224.24
<b>Clubhouse Expens...</b>			
Alarm Monitoring Ex...	256.80	1,260.00	-1,003.20
CLUB 100, 60/40, B...	0.00	0.00	0.00
Card Draw	443.00	5,000.00	-4,557.00
Repairs & Maintena...	17,779.00	20,554.00	-2,775.00
Repairs & Maintena...	0.00	10,000.00	-10,000.00
Repair & Maintenanc...	0.00	15,000.00	-15,000.00
Caretaker	0.00	7,500.00	-7,500.00
<b>Total Clubhouse M...</b>	<u>18,478.80</u>	<u>59,314.00</u>	-40,835.20
<b>Restaurant Expens...</b>			
Food	8,174.85	192,136...	-183,961.15
Beverages	717.51	17,152.00	-16,434.49
Alcoholic Beverages	1,606.85	97,670.00	-96,063.15
Kitchen - Chemicals...	417.06	4,758.00	-4,340.94
Kitchen - Linens /Ap...	0.00	0.00	0.00
Kitchen - Equipment...	0.00	3,967.00	-3,967.00
Kitchen Non-Food	352.71	15,866.00	-15,513.29
Kitchen - Repairs & ...	1,408.70	10,000.00	-8,591.30
Kitchen - Office Sup...	0.00	200.00	-200.00
Kitchen - Delivery F...	156.76	3,355.00	-3,198.24
Kitchen - Lease	276.34	4,305.00	-4,028.66
Staff Benefits	590.11	6,000.00	-5,409.89
Liquor License	0.00	650.00	-650.00
Wages - Management	5,396.30	60,000.00	-54,603.70
Wages - Front of Ho...	5,517.87	130,000...	-124,482.13
Wages - Back of Ho...	1,963.17	50,650.00	-48,686.83
Pension Expense - ...	187.70	2,500.00	-2,312.30
El Expense - Kitch...	248.54	5,600.00	-5,351.46
CPP Expense - Kitc...	538.05	12,000.00	-11,461.95
Staff Uniforms	0.00	1,500.00	-1,500.00
Commissions - Man...	0.00	23,000.00	-23,000.00
<b>Total Restaurant &amp;...</b>	<u>27,552.52</u>	<u>641,309...</u>	-613,756.48

## Carman Golf Club o/a Carman Golf & Curling Club Comparative Income Statement

	Actual 01/01/2023 to 01/31/2023	Budget 11/01/2022 to 10/31/2023	Difference
<b>Professional Contr...</b>			
Golf Pro Contract	4,750.00	57,000.00	-52,250.00
RRSP - management	250.00	3,000.00	-2,750.00
Golf Pro - Green Fees	0.00	14,750.00	-14,750.00
Golf Pro - Revenue ...	0.00	0.00	0.00
Golf Pro - Golf Carts	0.00	14,150.00	-14,150.00
<b>Total Professional ...</b>	<u>5,000.00</u>	<u>88,900.00</u>	-83,900.00
<b>Greens &amp; Fairways</b>			
Machinery Maint. & ...	81.80	10,000.00	-9,918.20
Gas & Oils	0.00	30,000.00	-30,000.00
Seed/Fertilizer/Che...	0.00	45,000.00	-45,000.00
Trees & Flowers	0.00	1,500.00	-1,500.00
Contract Labour	0.00	2,500.00	-2,500.00
Irrigation Parts	0.00	2,500.00	-2,500.00
Fairway Accessories	0.00	3,000.00	-3,000.00
Soils, Sands & Gravel	0.00	6,000.00	-6,000.00
Equipment Rental	0.00	1,000.00	-1,000.00
Equipment Loan Pa...	0.00	60,000.00	-60,000.00
Tools	0.00	1,000.00	-1,000.00
Sandtraps	0.00	2,000.00	-2,000.00
Pension	408.46	7,000.00	-6,591.54
Tax Free - Access CU	152.80	2,000.00	-1,847.20
Wages - Greens & F...	15,296.02	240,000...	-224,703.98
EI Expense - Green...	335.61	5,000.00	-4,664.39
CPP - Greens & Fai...	615.78	8,000.00	-7,384.22
<b>Total Greens &amp; Fai...</b>	<u>16,890.47</u>	<u>426,500...</u>	-409,609.53
<b>Membership Expe...</b>			
Annual Meeting	0.00	300.00	-300.00
Board Meals	1,938.89	1,500.00	438.89
MGA/MLGA Fees	0.00	6,000.00	-6,000.00
NGCOA Dues	0.00	1,000.00	-1,000.00
Membership Fees a...	2,593.81	8,000.00	-5,406.19
Tournaments/Bonsp...	0.00	2,500.00	-2,500.00
MCA CARDS	1,940.00	2,600.00	-660.00
Sponsorship/Memb...	100.00	1,300.00	-1,200.00
<b>Total Membership ...</b>	<u>6,572.70</u>	<u>23,200.00</u>	-16,627.30
<b>Property Expenses</b>			
Property Taxes	2,000.00	23,500.00	-21,500.00
Driving Range	0.00	0.00	0.00
Golf Hole Signs - Gr...	0.00	0.00	0.00
Professional Develo...	922.55	2,000.00	-1,077.45
Insurance	2,900.00	27,500.00	-24,600.00
Bank Charges	615.93	10,000.00	-9,384.07
Junior Golf/Junior C...	743.68	0.00	743.68
Golf Cart - Repair & ...	0.00	10,000.00	-10,000.00
Golf Cart - Rentals	0.00	11,000.00	-11,000.00
Advertising & Promo...	2,394.42	20,000.00	-17,605.58
Small Equipment Ac...	0.00	1,000.00	-1,000.00
Competitions	0.00	4,500.00	-4,500.00
Accounting & Legal	0.00	5,000.00	-5,000.00
Mortgage Payment	2,050.00	25,000.00	-22,950.00
<b>Total Property Exp...</b>	<u>11,626.58</u>	<u>139,500...</u>	-127,873.42
<b>Wage Expenses</b>			
Wages - Casual Lab...	0.00	600.00	-600.00
Wages - Administrat...	1,452.26	27,000.00	-25,547.74
Wages - General M...	2,083.33	25,000.00	-22,916.67
Wages - Green Team	0.00	15,000.00	-15,000.00

## Carman Golf Club o/a Carman Golf & Curling Club Comparative Income Statement

	Actual 01/01/2023 to 01/31/2023	Budget 11/01/2022 to 10/31/2023	Difference
Wages - Backshop	0.00	20,000.00	-20,000.00
Wages - Ice Maker	3,750.01	22,500.00	-18,749.99
Pension	163.20	1,500.00	-1,336.80
WCB Expense	0.00	1,250.00	-1,250.00
UI Expense	28.14	1,400.00	-1,371.86
Staff Expense	0.00	200.00	-200.00
CPP Expense	58.36	1,900.00	-1,841.64
<b>Total Wage Expen...</b>	<u>7,535.30</u>	<u>116,350...</u>	-108,814.70
<b>TOTAL EXPENSE</b>	<u>101,373...</u>	<u>1,579,7...</u>	-1,478,360.80
<b>NET INCOME</b>	<u>-53,682....</u>	<u>235,441...</u>	-289,123.94

# Carman Golf Club o/a Carman Golf & Curling Club

## Comparative Balance Sheet

ASSET	As at 01/31/2023	As at 01/31/2022	Difference
<b>CURRENT ASSETS</b>			
A.C.U. General Account	45,401.71	-13,621.93	59,023.64
DCU share	5.00	5.00	0.00
Platinum Savings - Acce...	141,024.15	200,328.40	-59,304.25
Premium Savings -ACU ...	12,422.07	12,291.73	130.34
DCU - Texas Holdem (C...	16,812.57	11,629.74	5,182.83
Accounts Receivable	12,245.78	2,192.69	10,053.09
CEBA Loan Receivable	20,000.00	20,000.00	0.00
Prepaid Expenses	29,015.58	31,416.51	-2,400.93
Prepaid Taxes	3,827.14	3,587.77	239.37
Cash on Hand	2,814.99	766.00	2,048.99
Chamber Bucks	250.01	0.00	250.01
Restaurant Float	300.00	300.00	0.00
Petty Cash	1,000.00	1,000.00	0.00
Inventory - Kitchen - Food	5,625.19	4,417.00	1,208.19
Inventory - Kitchen - Be...	907.39	1,364.00	-456.61
Inventory - Kitchen - Alc...	15,079.60	11,332.00	3,747.60
Inventory - Fertilizer/Mis...	2,000.00	2,000.00	0.00
<b>TOTAL CURRENT ASS...</b>	<u>308,731.18</u>	<u>289,008.91</u>	19,722.27
<b>FIXED ASSETS</b>			
Paving	347,700.14	347,700.14	0.00
Less: Accumulated Dep.	-347,700.14	-347,700.14	0.00
Paving: Net	0.00	0.00	0.00
Irrigation: New Nine	196,387.40	196,387.40	0.00
Less: Accumulated Dep.	-196,387.40	-196,387.40	0.00
Irrigation: Net	0.00	0.00	0.00
Land	236,172.02	236,172.02	0.00
Land Improvements	59,889.29	59,889.29	0.00
Buildings	226,646.12	226,646.12	0.00
Less: Accumulated Dep.	-198,173.98	-198,173.98	0.00
Buildings: Net	28,472.14	28,472.14	0.00
Irrigation: Old Nine	128,342.63	128,342.63	0.00
Less: Accumulated Dep.	-128,342.63	-128,342.63	0.00
Irrigation: Net	0.00	0.00	0.00
Clubhouse	1,471,939.80	1,471,939.80	0.00
Less: Accumulated Dep.	-1,058,050.90	-1,058,050.90	0.00
Clubhouse: Net	413,888.90	413,888.90	0.00
Vehicle	27,000.00	27,000.00	0.00
Less: Accumulated Dep...	-11,662.23	-11,662.23	0.00
Vehicle: Net	15,337.77	15,337.77	0.00
Ice Plant Equipment	64,458.87	64,458.87	0.00
Less: Accumlated Dep.	-26,195.20	-26,195.20	0.00
Ice Plant Equipment: Net	38,263.67	38,263.67	0.00
Equipment	1,197,618.93	1,162,534.89	35,084.04
Computer Equipmement	8,894.66	8,894.66	0.00
Less: Accumulated Dep...	-843,575.57	-843,575.57	0.00
Less: Accumulated Dep...	-1,878.45	-1,878.45	0.00
Equipment: Net	361,059.57	325,975.53	35,084.04
Signage	41,642.74	41,642.74	0.00
Less: Accumulated Dep...	-17,090.00	-17,090.00	0.00
Signage: Net	24,552.74	24,552.74	0.00
<b>TOTAL FIXED ASSETS</b>	<u>1,177,636.10</u>	<u>1,142,552.06</u>	35,084.04
<b>TOTAL ASSET</b>	<u>1,486,367.28</u>	<u>1,431,560.97</u>	54,806.31
<b>LIABILITY</b>			
<b>CURRENT LIABILITIES</b>			
Accounts Payable	4,527.12	6,255.58	-1,728.46

## Carman Golf Club o/a Carman Golf & Curling Club Comparative Balance Sheet

	As at 01/31/2023	As at 01/31/2022	Difference
Accounts Payable - Car...	1,651.00	4,496.00	-2,845.00
Accounts Payable - Other	5,350.00	5,350.00	0.00
Wages Payable	17,874.13	9,798.34	8,075.79
Club Card Payable	12,407.21	10,109.55	2,297.66
Accrued Liabilities	5,827.14	5,613.16	213.98
Unearned Revenue	8,137.72	12,252.18	-4,114.46
Unearned Rev - Golf & ...	976.20	5,800.00	-4,823.80
Pension Payable	1,143.35	1,603.86	-460.51
RRSP Deduction	750.00	750.00	0.00
Tax Free Savings	382.00	296.00	86.00
Total Deductions Payable	2,275.35	2,649.86	-374.51
Scheduled Repayments	76,178.55	76,156.56	21.99
ACU 2018 Promissory ...	0.00	153,441.23	-153,441.23
CEBA 2020 Loan	60,000.00	60,000.00	0.00
Mortgage Loan	208,355.93	225,938.97	-17,583.04
Scheduled Repayments...	-76,156.56	-76,156.56	0.00
Total Loans	192,199.37	363,223.64	-171,024.27
PST Charged on Sales	1,844.89	1,220.59	624.30
PST Payable	1,844.89	1,220.59	624.30
GST Charged On Sales	8,293.53	9,002.43	-708.90
GST Paid On Purchases	-4,380.91	-4,686.72	305.81
GST Owing(Refund)	3,912.62	4,315.71	-403.09
<b>TOTAL CURRENT LIA...</b>	<b>333,161.30</b>	<b>507,241.17</b>	<b>-174,079.87</b>
<b>DEFERRED CONTRIB...</b>			
Deferred Contributions	48,813.54	53,932.65	-5,119.11
<b>TOTAL DEFERRED C...</b>	<b>48,813.54</b>	<b>53,932.65</b>	<b>-5,119.11</b>
<b>TOTAL LIABILITY</b>	<b>381,974.84</b>	<b>561,173.82</b>	<b>-179,198.98</b>
<b>EQUITY</b>			
<b>EARNINGS</b>			
Shares - A	375.00	375.00	0.00
Shares - B	9,125.00	9,125.00	0.00
Maintenance Reserve	20,896.18	20,896.18	0.00
Retained Earnings	1,178,919.25	900,075.40	278,843.85
Current Earnings	-104,922.99	-60,084.43	-44,838.56
<b>TOTAL EARNINGS</b>	<b>1,104,392.44</b>	<b>870,387.15</b>	<b>234,005.29</b>
<b>TOTAL EQUITY</b>	<b>1,104,392.44</b>	<b>870,387.15</b>	<b>234,005.29</b>
<b>LIABILITIES AND EQUITY</b>	<b>1,486,367.28</b>	<b>1,431,560.97</b>	<b>54,806.31</b>

# Carman Golf Club o/a Carman Golf & Curling Club

## Income Statement 01/01/2023 to 01/31/2023

### REVENUE

<b>Restaurant</b>	
CECRA	0.00
Beer Cart - Food	0.00
Beverage Cart - Bever...	0.00
Kitchen - Food	18,265.31
Kitchen - Beverage	1,983.46
Kitchen - Liquor	6,044.19
Beer Cart - Liquor	0.00
Concession - Liquor	0.00
Rental - Meeting Room	0.00
<b>Total Restaurant &amp; Bar</b>	<u>26,292.96</u>
<b>Memberships</b>	
Tuesday Evening League	31.43
Adult	2,112.00
Couple	152.38
Junior	411.12
<b>Total Memberships</b>	<u>2,706.93</u>
<b>Other Revenue</b>	
Adult Non-shareholder	0.00
Intermediate - Non Mem...	0.00
Junior Non Member	0.00
Lockers	5.70
Club Storage	20.01
Trail Fees	352.37
Compound Storage	146.68
Miscellaneous Revenue	644.40
Hole Signage	3,740.96
Cash Over and Under	-27.72
Tips (House Portion)	0.00
Temp Wage Subsidy In...	0.00
Prov of MB Grants - Gre...	0.00
Prov of MB Grants - Other	0.00
<b>Total Other Revenue</b>	<u>4,882.40</u>
<b>Curling</b>	
Curling League Fees	10,776.28
Curling Junior	514.28
Curling Non League	0.00
Curling Spiels & Events	0.00
Ice Rental	723.81
Wall & Ice Sign	0.00
MCA Cards Rev./Expense	0.00
DONATIONS - CURLIN...	0.00
TICKETS - CLUB 100, 6...	400.00
Calcutta	0.00
TEXAS HOLDEM	1,146.00
<b>Total Curling Revenue</b>	<u>13,560.37</u>
<b>Green Fees &amp; Carts.</b>	
Prorated Membership R...	0.00
Amort. of Deferred Cont...	0.00
Gain on Sale of Equipm...	0.00
Yearly Golf Cart Rentals	247.60
<b>Total Green Fees &amp; Ca...</b>	<u>247.60</u>
<b>TOTAL REVENUE</b>	<u>47,690.26</u>

### EXPENSE

## Carman Golf Club o/a Carman Golf & Curling Club Income Statement 01/01/2023 to 01/31/2023

<b>Office Expenses</b>	
Payroll Fees	64.96
Postage/Printing/Supplies	260.11
<b>Total Office</b>	<u>325.07</u>
<b>Utilites</b>	
Hydro	3,710.31
Centra Gas	2,762.43
Water	167.73
Telephone	330.15
Internet Expenses	128.30
Bell MTS TV	292.84
<b>Total Utilities</b>	<u>7,391.76</u>
<b>Clubhouse Expenses</b>	
Alarm Monitoring Expen...	256.80
CLUB 100, 60/40, BRE...	0.00
Card Draw	443.00
Repairs & Maintenance ...	17,779.00
Repairs & Maintenance ...	0.00
<b>Total Clubhouse Maint...</b>	<u>18,478.80</u>
<b>Restaurant Expenses</b>	
Food	8,174.85
Beverages	717.51
Alcoholic Beverages	1,606.85
Kitchen - Chemicals & P...	417.06
Kitchen - Linens /Aprons	0.00
Kitchen - Equipment & ...	0.00
Kitchen Non-Food	352.71
Kitchen - Repairs & Mai...	1,408.70
Kitchen - Office Supplie...	0.00
Kitchen - Delivery Fees	156.76
Kitchen - Lease	276.34
Staff Benefits	590.11
Wages - Management	5,396.30
Wages - Front of House	5,517.87
Wages - Back of House	1,963.17
Pension Expense - Kitch...	187.70
EI Expense - Kitchen	248.54
CPP Expense - Kitchen	538.05
<b>Total Restaurant &amp; Bar</b>	<u>27,552.52</u>
<b>Professional Contract</b>	
Golf Pro Contract	4,750.00
RRSP - management	250.00
Golf Pro - Revenue Co...	0.00
<b>Total Professional Co...</b>	<u>5,000.00</u>
<b>Greens &amp; Fairways</b>	
Machinery Maint. & Parts	81.80
Equipment Loan Payment	0.00
Pension	408.46
Tax Free - Access CU	152.80
Wages - Greens & Fair...	15,296.02
EI Expense - Greens & ...	335.61
CPP - Greens & Fairways	615.78
<b>Total Greens &amp; Fairways</b>	<u>16,890.47</u>
<b>Membership Expenses</b>	
Annual Meeting	0.00
Board Meals	1,938.89
Membership Fees and ...	2,593.81



**Carman Golf Club o/a Carman Golf & Curling Club**  
**Income Statement 01/01/2023 to 01/31/2023**

MCA CARDS	1,940.00
Sponsorship/Member/G...	100.00
<b>Total Membership Exp...</b>	<u>6,572.70</u>
<b>Property Expenses</b>	
Property Taxes	2,000.00
Driving Range	0.00
Golf Hole Signs - Granite	0.00
Professional Development	922.55
Insurance	2,900.00
Bank Charges	615.93
Junior Golf/Junior Curling	743.68
Advertising & Promotion	2,394.42
Mortgage Payment	2,050.00
<b>Total Property Expenses</b>	<u>11,626.58</u>
<b>Wage Expenses</b>	
Wages - Administration	1,452.26
Wages - General Mana...	2,083.33
Wages - Ice Maker	3,750.01
Pension	163.20
UI Expense	28.14
CPP Expense	58.36
<b>Total Wage Expenses</b>	<u>7,535.30</u>
<b>TOTAL EXPENSE</b>	<u>101,373.20</u>
<b>NET INCOME</b>	<u><u>-53,682.94</u></u>

**Carman Golf Club o/a Carman Golf & Curling Club**  
**Project Income Summary 01/01/2023 to 01/31/2023**

Ac...	Account Name	Revenue	Expense
<b>Curling Club</b>			
4300	Miscellaneous Revenue	22.68	
4455	Cash Over and Under	-16.16	
4520	Curling League Fees	10,776.28	
4523	Curling Junior	514.28	
4540	Ice Rental	723.81	
4570	TICKETS - CLUB 100, 6...	400.00	
4580	TEXAS HOLDEM	1,146.00	
5030	Postage/Printing/Supplies		141.18
5040	Hydro		1,494.93
5041	Centra Gas		1,381.22
5050	Telephone		165.07
5051	Internet Expenses		64.14
5052	Bell MTS TV		146.42
5060	Alarm Monitoring Expen...		128.40
5066	Card Draw		443.00
5070	Repairs & Maintenance ...		896.15
5140	Staff Benefits		92.27
5640	Board Meals		969.44
5752	MCA CARDS		1,940.00
5770	Property Taxes		520.00
5830	Insurance		870.00
5840	Bank Charges		143.51
5850	Junior Golf/Junior Curling		743.68
5880	Advertising & Promotion		1,100.00
5940	Wages - Administration		391.17
5945	Wages - General Mana...		625.00
5965	Wages - Ice Maker		3,750.01
5967	Pension		40.80
5975	UI Expense		15.45
5985	CPP Expense		29.18
		13,566.89	16,091.02
<b>REVENUE minus EXPENSE</b>		<b>-2,524.13</b>	
<b>Golf Club</b>			
4050	Tuesday Evening League	31.43	
4070	Adult	2,112.00	
4080	Couple	152.38	
4090	Junior	411.12	
4240	Lockers	5.70	
4250	Club Storage	20.01	
4260	Trail Fees	352.37	
4270	Compound Storage	146.68	
4300	Miscellaneous Revenue	514.37	
4450	Hole Signage	3,740.96	
4455	Cash Over and Under	-0.01	
4860	Yearly Golf Cart Rentals	247.60	
5025	Payroll Fees		43.47
5030	Postage/Printing/Supplies		52.96
5040	Hydro		720.46
5045	Water		167.73
5070	Repairs & Maintenance ...		195.27
5240	Golf Pro Contract		4,750.00
5245	RRSP - management		250.00
5440	Machinery Maint. & Parts		81.80
5573	Pension		408.46
5574	Tax Free - Access CU		152.80
5575	Wages - Greens & Fair...		15,296.02
5576	EI Expense - Greens & ...		335.61
5577	CPP - Greens & Fairways		615.78
5640	Board Meals		969.45
5745	Membership Fees and ...		2,593.81
5755	Sponsorship/Member/G...		100.00
5770	Property Taxes		1,160.00

**Carman Golf Club o/a Carman Golf & Curling Club  
Project Income Summary 01/01/2023 to 01/31/2023**

Ac...	Account Name	Revenue	Expense
5820	Professional Development		922.55
5830	Insurance		1,680.00
5840	Bank Charges		138.37
5880	Advertising & Promotion		1,294.42
5925	Mortgage Payment		2,050.00
5940	Wages - Administration		334.95
5945	Wages - General Mana...		1,250.00
5967	Pension		40.80
		<u>7,734.61</u>	<u>35,604.71</u>

**REVENUE minus EXPENSE** -27,870.10

**Restaurant**

4030	Kitchen - Food	18,265.31	
4032	Kitchen - Beverage	1,983.46	
4035	Kitchen - Liquor	6,044.19	
4300	Miscellaneous Revenue	107.35	
4455	Cash Over and Under	-11.55	
5025	Payroll Fees		21.49
5030	Postage/Printing/Supplies		65.97
5040	Hydro		1,494.92
5041	Centra Gas		1,381.21
5050	Telephone		165.08
5051	Internet Expenses		64.14
5052	Bell MTS TV		146.42
5060	Alarm Monitoring Expen...		128.40
5070	Repairs & Maintenance ...		16,687.58
5115	Food		8,174.85
5120	Beverages		717.51
5130	Alcoholic Beverages		1,606.85
5132	Kitchen - Chemicals & P...		417.06
5135	Kitchen Non-Food		352.71
5136	Kitchen - Repairs & Mai...		1,408.70
5138	Kitchen - Delivery Fees		156.76
5139	Kitchen - Lease		276.34
5140	Staff Benefits		497.84
5142	Wages - Management		5,396.30
5143	Wages - Front of House		5,517.87
5144	Wages - Back of House		1,963.17
5145	Pension Expense - Kitc...		187.70
5146	EI Expense - Kitchen		248.54
5147	CPP Expense - Kitchen		538.05
5770	Property Taxes		320.00
5830	Insurance		350.00
5840	Bank Charges		314.05
5940	Wages - Administration		726.14
5945	Wages - General Mana...		208.33
5967	Pension		81.60
5975	UI Expense		12.69
5985	CPP Expense		29.18
		<u>26,388.76</u>	<u>49,657.45</u>

**REVENUE minus EXPENSE** -23,268.69

## Carman Golf Club o/a Carman Golf & Curling Club Project Income Summary 11/01/2022 to 01/31/2023

Ac...	Account Name	Revenue	Expense
<b>Curling Club</b>			
4060	Wednesday Evening Le...	342.86	
4240	Lockers	228.56	
4300	Miscellaneous Revenue	630.96	
4455	Cash Over and Under	-15.26	
4520	Curling League Fees	33,818.21	
4523	Curling Junior	2,361.88	
4540	Ice Rental	1,747.61	
4550	Wall & Ice Sign	13,338.10	
4565	DONATIONS - CURLIN...	1,351.39	
4570	TICKETS - CLUB 100, 6...	325.00	
4580	TEXAS HOLDEM	2,404.00	
5025	Payroll Fees		80.34
5030	Postage/Printing/Supplies		308.26
5040	Hydro		4,438.89
5041	Centra Gas		3,292.75
5045	Water		607.94
5050	Telephone		191.81
5051	Internet Expenses		141.12
5052	Bell MTS TV		318.80
5060	Alarm Monitoring Expen...		320.62
5066	Card Draw		1,697.00
5070	Repairs & Maintenance ...		2,133.97
5080	Repair & Maintenance - ...		6,117.57
5140	Staff Benefits		-72.52
5440	Machinery Maint. & Parts		133.36
5575	Wages - Greens & Fair...		22,810.07
5576	EI Expense - Greens & ...		272.23
5577	CPP - Greens & Fairways		330.96
5640	Board Meals		969.44
5752	MCA CARDS		1,940.00
5770	Property Taxes		1,515.06
5830	Insurance		2,610.00
5840	Bank Charges		523.80
5850	Junior Golf/Junior Curling		743.68
5880	Advertising & Promotion		1,173.50
5935	Wages - Casual Labour		105.00
5940	Wages - Administration		1,050.17
5945	Wages - General Mana...		1,875.00
5965	Wages - Ice Maker		10,875.01
5967	Pension		61.20
5975	UI Expense		65.81
5985	CPP Expense		136.62
		56,533.31	66,767.46

**REVENUE minus EXPENSE** -10,234.15

**Golf Club**

4050	Tuesday Evening League	94.29	
4070	Adult	7,120.66	
4080	Couple	609.52	
4090	Junior	567.31	
4240	Lockers	102.80	
4250	Club Storage	80.73	
4260	Trail Fees	561.87	
4270	Compound Storage	635.77	
4300	Miscellaneous Revenue	1,124.24	
4450	Hole Signage	3,740.96	
4455	Cash Over and Under	0.99	
4800	Green Fees	1,142.84	
4850	Golf Cart Rentals	125.00	
4860	Yearly Golf Cart Rentals	742.80	
5010	Administration		421.92
5025	Payroll Fees		66.10
5030	Postage/Printing/Supplies		272.86

**Carman Golf Club o/a Carman Golf & Curling Club**  
**Project Income Summary 11/01/2022 to 01/31/2023**

Ac...	Account Name	Revenue	Expense
5040	Hydro		1,955.69
5045	Water		217.73
5050	Telephone		304.90
5051	Internet Expenses		76.98
5060	Alarm Monitoring Expen...		192.22
5070	Repairs & Maintenance ...		596.21
5140	Staff Benefits		-63.38
5240	Golf Pro Contract		14,250.00
5245	RRSP - management		750.00
5440	Machinery Maint. & Parts		342.29
5450	Gas & Oils		-938.92
5460	Seed/Fertilizer/Chemical		100.00
5530	Equipment Rental		1,150.25
5573	Pension		610.38
5574	Tax Free - Access CU		229.20
5575	Wages - Greens & Fair...		21,797.81
5576	EI Expense - Greens & ...		422.98
5577	CPP - Greens & Fairways		724.39
5640	Board Meals		969.45
5745	Membership Fees and ...		2,593.81
5755	Sponsorship/Member/G...		160.00
5770	Property Taxes		3,379.74
5820	Professional Development		2,235.83
5830	Insurance		5,040.00
5840	Bank Charges		334.25
5880	Advertising & Promotion		1,441.42
5925	Mortgage Payment		6,150.00
5935	Wages - Casual Labour		70.00
5940	Wages - Administration		1,056.78
5945	Wages - General Mana...		3,750.00
5967	Pension		61.20
5970	WCB Expense		223.12
5975	UI Expense		13.16
5985	CPP Expense		26.25
		16,649.78	70,984.62
<b>REVENUE minus EXPENSE</b>		<b>-54,334.84</b>	

**Restaurant**

4030	Kitchen - Food	61,680.97	
4032	Kitchen - Beverage	6,801.93	
4035	Kitchen - Liquor	29,981.32	
4300	Miscellaneous Revenue	107.35	
4455	Cash Over and Under	-45.14	
5010	Administration		676.62
5025	Payroll Fees		93.47
5030	Postage/Printing/Supplies		82.92
5040	Hydro		4,438.87
5041	Centra Gas		3,292.74
5045	Water		607.95
5050	Telephone		496.73
5051	Internet Expenses		166.78
5052	Bell MTS TV		261.33
5060	Alarm Monitoring Expen...		384.69
5070	Repairs & Maintenance ...		17,970.18
5115	Food		29,030.05
5120	Beverages		1,741.53
5130	Alcoholic Beverages		13,110.59
5132	Kitchen - Chemicals & P...		1,103.64
5135	Kitchen Non-Food		1,669.45
5136	Kitchen - Repairs & Mai...		1,503.69
5138	Kitchen - Delivery Fees		509.47
5139	Kitchen - Lease		829.02
5140	Staff Benefits		1,463.14
5142	Wages - Management		23,226.22

**Carman Golf Club o/a Carman Golf & Curling Club  
Project Income Summary 11/01/2022 to 01/31/2023**

Ac...	Account Name	Revenue	Expense
5143	Wages - Front of House		20,119.10
5144	Wages - Back of House		5,861.61
5145	Pension Expense - Kitc...		281.55
5146	EI Expense - Kitchen		663.84
5147	CPP Expense - Kitchen		1,375.09
5149	Commissions - Manage...		1,100.55
5755	Sponsorship/Member/G...		40.00
5770	Property Taxes		932.34
5830	Insurance		1,050.00
5840	Bank Charges		1,111.37
5880	Advertising & Promotion		73.50
5935	Wages - Casual Labour		175.00
5940	Wages - Administration		2,107.02
5945	Wages - General Mana...		624.99
5967	Pension		122.40
5970	WCB Expense		223.11
5975	UI Expense		12.69
5985	CPP Expense		29.18
		<u>98,526.43</u>	<u>138,562.42</u>
	<b>REVENUE minus EXPENSE</b>	<b>-40,035.99</b>	